

A close-up photograph of a young girl with dark hair, looking slightly to the left. She is wearing a red and blue patterned garment. A baby is visible in a colorful, patterned sling (red, yellow, green, blue) worn across her chest. The background is blurred, showing other people in a community setting.

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INTERNATIONAL®
healing lives...transforming communities

ANNUAL REPORT 2021

healing lives...
transforming communities



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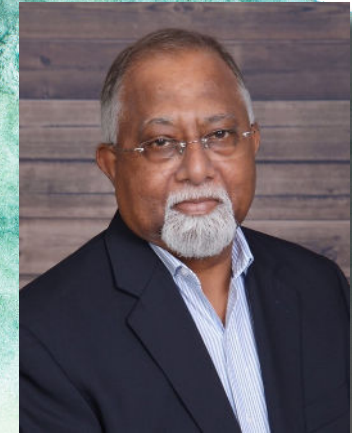
President's Annual Report

Like most people we hoped that the Covid crisis would die down after a particularly difficult year – 2020. However, all indications are that the crisis is not going away soon, and we continue to face restrictions imposed by the pandemic both within the US and across the world. But the Lord has been faithful and enabled us to not only continue and sustain our present work but even helped us grow the ministry significantly. By His grace, we are now gearing up to face “the new normal!”

As in the previous year, we continued to strive to improve quality, efficiency, and professionalism at all levels. We persevered relentlessly with our ongoing work and in our efforts to grow and expand our CHE (Community Health Evangelism) program. We added another 64 communities in 2021, reaching a total of 2674 communities across 75 countries around the world to impact a population of over 2.98 million people. Our second line of leadership continues to grow and take on increasing responsibility on the field. In the years ahead we plan to continue this trend.

The new technical programs continue to grow and are already performing very effectively. Significant relief response projects were launched in several countries affected by disasters. The MAI Academy continues to add new programs to its existing curriculum. The Trafficking prevention and the Trauma recovery programs continue to spread awareness and train staff both within MAI and among partner agencies.

The third-party assessment carried out by the globally recognized philanthropic advisors Calvin Edwards & Company (CEC) listed MAI as being among the top ten Christian organizations with a high return on investment for the Kingdom of God for the 4th year running 2017, 2018, 2019, 2020. Please see details at their website: <http://roiministry.org/>. We continue to “make wholistic disciples, who make wholistic disciples” in obedience to both the great commandment and the great commission (Matthew 22:37-40 and Matthew 28:18-20).



Dr. Ravi I. Jayakaran
President

A Brief Overview of 2021

Our engagement with the Barnabas Group has continued as we have worked closely with their advisory teams to improve our resource mobilizing strategy. This strategy has done well as can be seen from our financial report later in this document.

MAI's team of field CHE trainers continues to be effective, expanding its facilitation skills with community vision casting. Team members train CHE committees, CHE volunteers, and where the context determines, specialized CHE programs focusing on women's issues, families, men, children and the disabled. Our quest for new approaches has fostered new relationships and partnerships with other agencies to train our lead trainers. The modified training programs have adapted where possible, an approach that involves either an entirely virtual training curriculum, or a hybrid that has partial in-person attendance.

Focus areas for the year ahead:

We will continue to strengthen the new communities that we have recently added to our program and will work towards strengthening their capacity through training and regular follow up. The Capital Campaign was put on hold

for various reasons last year. It is scheduled to re-launch in 2022 and will increase the overall revenue of the organization so we can continue to *grow more, to reach more to bring more* into God's Kingdom.

The year ahead will also be one of consolidating some of the partnerships we have already established. We will continue to explore new ones as we prepare for growth and expansion in parts of Northeast Asia, the Middle East and North Africa and the Caribbean.

We continue to seek the Lord's face and request that He opens our eyes to see what He is doing, so we can join Him in working for the expansion of His kingdom!

Danger and risk are common on the field, and most of our field teams are reconciled to the conditions in which they work. This year has been a particularly difficult one.



Mike Sonnenschein, a missionary working in Haiti, with whom our field partners and trainers interact regularly, was ambushed by an attacker and sustained a gunshot wound and serious injuries to his lung and spinal column. Mike had to be evacuated to the US for special medical care. See his story on page 5.

The CHE team in West Africa, especially in Nigeria, has suffered a great deal of persecution in the last three years. Many have experienced the denial of their basic rights, including loss of property and loss of loved ones to violence.

One of our Master trainers, Solomon Habila, was shot and killed at point blank range when he tried to prevent his daughter from being kidnapped. (She escaped!) Solomon, besides being a highly skilled CHE trainer was an ardent evangelist and soul winner with a relentless desire to serve the poor and marginalized around him.



Please continue to pray for all our field staff who face danger daily and yet continue their work cheerfully, serving Him who called them to His service.

medical ambassadors
INTERNATIONAL[®]
and
Community Health Evangelism (CHE)

Through more than 41 years of practical experience, MAI recognizes the key to overcoming poverty is found when local people learn to make positive changes in their own communities, empowered by the Spirit of God. MAI trains local leaders by using CHE lessons emphasizing both physical and spiritual change. Word and deed have remarkable effect!



40 COUNTRIES WHERE WE WORK DIRECTLY

2,674

MAI COMMUNITIES PRACTICING CHE



2.98 mm POPULATION IMPACTED

52,442

WORLDWIDE CHE VOLUNTEERS



35 COUNTRIES WHERE WE PARTNER



Tragedy in Haiti

Mike and Hope Sonnenschein are an amazing couple. Mike is a retired U.S. Army Ranger with a stellar career, a true American hero. The Sonnenscheins could have chosen a more comfortable life but they believed God wanted them to serve others, especially the poor. They moved to Haiti and worked in an orphanage until

they met the Haitians who work with Ambassadeurs Medicaux d'Haiti (AMDH), our Medical Ambassadors team. They knew this was where they belonged and became the only foreigners on the team, ready to serve and learn from the Haitian staff. They were preparing for a traditional birth attendant training (TBA) in the remote mountain communities. On May 26, 2021, their lives took a dramatic turn.

"We were driving home from the city and were held up by gunpoint," Hope reported. "Mike was shot in the back of the shoulder. We are in the hospital in Haiti and trying to get a medical evac in the morning . . . He is stable but doesn't have feeling from the mid chest and below. He's in a lot of pain."

Mike was transported to Tulane Medical Center in New Orleans to receive intensive care and begin the long arduous road to recovery, not knowing what that even meant. An army of people, including the distraught Haitian CHE team prayed for Mike's full healing. There was surgery followed by transfer for rehabilitation in Atlanta and eventual resettling in Florida. Quotes from their reports of Mike's situation included the following:

5

"God is continuously renewing us, and we feel his peace and presence intimately."

"God has shown up each step of the way . . . every need is being met. . . often before we even knew our need."

"It's amazing to watch all the God moments that have occurred. God is actively at work in and around us."

"When your eyes are open to seeing God at work, you realize His hand is in every detail of our lives."

"We are assured that prayer moves mountains and heals the sick. I am in awe, expectant and certain that God will show his power once again."

"I wish I could always give good and encouraging updates but that's just not reality. The past two days have been really hard. Mike is still dealing with a lot of nerve pain along with other things."

"Mike continues to work really hard. As of right now, he is paralyzed from the chest down from the bullet that is lodged in his spine. He has sensation below the injury sight but not movement. We are in a waiting game to see the total outcome."

"Many tears have been shed and sorrows felt, but God has remained close as always."

"As I sit in my wheelchair with legs tingling and what has become a non-stop band of nerve pain surrounding my upper body, I can't help but think of what I was doing in Haiti just two months ago. It almost feels like a dream as I wake up many nights unable to feel anything from my chest down. Reality strikes and I am quickly brought back to my new life . . . The enemy is very



crafty in getting us to focus on the horizontal and giving less attention to the vertical. You see, without focusing on God there is a void that cannot be filled. When we focus on the vertical, everything quickly comes into focus. An abundant life isn't about worldly things and our health. It's about obedience to God and doing the things that count—like loving God and loving people—no matter what condition we are in. I am still alive to do these things, just two feet shorter for the moment."

Mike's Thoughts

There once was a time I would have taken this shooting against me and stored up a reservoir of anger and hatred towards a masked man with a pistol and his motorcycle-driving friend. I would have contempt towards a country and people I love so dearly. My focus would be on healing up so I could deliver swift violence of action against this perpetrator who brought me such harm. I would call up a more-than-willing group of soldiers I served with in the military to assist me on my mission of revenge. Oh, how satisfying it would be to catch these criminals and deliver the same wounds to them, eye for eye, tooth for tooth, and even more!

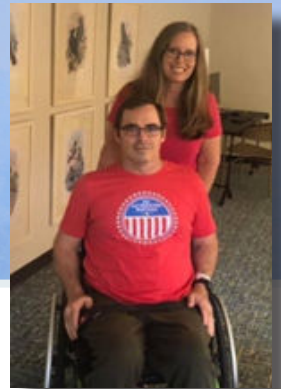
But something is different now. How can anyone have the power to forgive under such trying circumstances? How can I go from wanting revenge to forgiving those who do evil against me? There was a change that happened to me thirty-one years ago in an isolated, scorching, sun-drenched Saudi Arabian desert. I recognized then my need for a change and was drawn to the Bible for the first time in my life. It was then I realized what I had been missing and asked Jesus for forgiveness and help as I looked skyward at diamonds on black velvet one dark night. It was the best decision of my life! For the first time I felt complete and had a purpose. You see, the One I once

mocked and ignored came into my life and changed me forever.

That person of long ago was headed down a road of destruction thinking about revenge. The satisfaction it produces is temporary, one that feels good for a moment but is fleeting like the wind. Retribution never completely solves the problem and often makes it worse, gnawing away at a person's soul. It's not until a person forgives that they are completely satisfied.

What I have learned through this incident has grown me in tremendous ways. I am learning to rely on God more than ever before. My pride has been checked at the door as I must rely on my caretaker and best friend, my wife, for things that once were so easy . . . Death was near, but I approached it with a confidence and calm of knowing my Savior and where I was going forever if it happened. It's the love of Christ that compels, controls, and empowers me to love everyone. That includes my enemies and those who wish to do me harm. Jesus even wants me to pray for them . . . It's easy to love those who love us and to do good to those who do good to us. But what about doing good and forgiving those who hate us or do bad things to us? Of course, I want justice, but I have forgiven. We've only been given this one life to get it right, because when this life ends, our destination has been sealed."

"What began as a tragedy we feel has turned into a blessing. If we look beyond the flesh of this world and focus on the spiritual, our incident has inspired so many. We could tell you story after story of God moments while on this journey. Have we struggled at times? Yes! But even if one person comes to Christ through it all, isn't it worth it? We don't want any of our lives to be wasted. Let everything be done for the glory of Christ Jesus, whether it be joy or suffering."



MAI History

At Medical Ambassadors International we build relationships with the world's most vulnerable people, and together we work to heal communities both physically and spiritually.

In 1975, as South Vietnam was collapsing, a man named Dr. Raymond Benson was on the last airlift from the roof of the American Embassy. Dr. Benson's vision was for Christian medical professionals to establish clinics around the world. His hope was to heal people both physically and spiritually. Out of that desire, Medical Ambassadors was formed.

While Dr. Benson was correct in his assessment of the physical and spiritual needs of people around the world, he did not anticipate that the same people would keep coming back to the clinics with the same preventable illnesses. It became clear that this clinic-based model was not sustainable. In fact, we were creating a culture of dependency within the communities we were trying to help.

In light of this, Medical Ambassadors transitioned to a new model. Instead of going into a community and giving free care, we entered bringing only questions. Instead of giving the communities what we thought they needed, we asked local leaders, "What do you need to be healthy and thrive?" We let their answers guide our focus and started developing teaching lessons on those topics. In time, the available lessons included far more than only health topics. Depending on what the local leaders determined their communities needed, there were teachings on how to work together and solve problems, on agriculture, literacy, family relationships, microenterprise, coping with disability, and more.

The genius of this approach is that education can be replicated at the grassroots level, neighbor to neighbor. Instructors teach learners who become instructors who teach learners who become instructors who teach learners—well, you get the idea.

Certainly, there were still physical needs requiring professional medical attention—clinics and hospitals continue to be essential. However, 70-80 percent of people in those clinic lines could now be helped at the community level. This development model became known as Community Health Evangelism (CHE). Evangelism...because seamlessly woven into the lessons of health are basic biblical truths: You can be clean on the inside as well as the outside. You have great value because you are wonderfully and beautifully made by God in His image.

We are proud to be a work in progress. We are committed to learning from the communities we work with and listening to God. We deeply desire to align ourselves with His plan and power.



Focus: Disability

By Silvia and Marcelo López
CHE and Disability Facilitators



In 2021, Marcelo and Sylvia celebrated the 25th anniversary of their first missionary trip to Haiti along with their two children, Luz and Felipe. Felipe was 6-years old at the time and identified with a degenerative neuromuscular condition that limited his walking. His condition would progress, but Felipe would live an inspiring life until he went to be with the Lord in 2015. In the 25 years since that Haiti trip, the Lopezes, motivated by the love God gave them for children and children with disabilities, have continued to equip families, churches, and communities to embrace and empower persons with disabilities. Despite ongoing challenges with the pandemic in 2021, Marcelo and Sylvia continued to see encouraging progress in their specialty area of CHE and disability. They began the planning for an annual event, Beautifully Enabled by God's Design, to bring awareness to Felipe's story and to share about the wonderful opportunity of ministry with persons with disabilities. In 2021, they completed translations for Bible lessons and studies on disability, adapted from the work of David Deuel (Lausanne Catalyst for Disability), "God and His Story on Disability." Active in the Latin American and Caribbean CHE networks, they continued to participate in monthly



network calls and the annual regional council meeting to challenge country partners to emphasize disability as an essential component of all community ministry. Network coordinators are working with the Lopezes to recruit and equip a resource person on disability issues for each country. Privileged to share their passion and experience, they regularly equip missionary candidates on disability issues in the Center for Cross-Cultural Missionary Training in Argentina.

MAI Academy

MAI Academy was born in late 2020, and 2021 was a year for figuring things out. We evaluated and tested several learning management system (LMS) platforms and selected one for use. We started to learn the LMS and how to construct courses, chapters and lessons and then proceeded to both create and curate content that we believe will be useful to our students.

MAI Academy wasn't fully launched until the fall of 2021 when we believed we had created enough content to be of usefulness to students. In September we had our official launch of the Academy. We currently have 50 enrolled students from locations around the world, and we hope to see that number grow in 2022.

One of our key focuses for 2022 is to incorporate Bible studies and theological material as well as more ministry and skills development courses. While many in the United States may have the opportunity and funds to attend a Bible college or seminary, most of the people around the world lack those opportunities. They may not even have good Bible teachers available to them. That's what has driven our focus in 2022 to add topical Bible studies and some theological teaching to MAI Academy.

People around the world can deepen their understanding of how the Bible relates to real life situations—and of theological subjects as well.

Community Health Evangelism (CHE) is not an easy process to explain. There has long been an introductory set of materials taught through week-long Vision Seminars that help people discover what CHE is about before committing to using it. But few can set aside a week from work to go through the Vision Seminar. So, we created a Virtual Vision Seminar and put it into MAI Academy so people can learn about CHE at their own pace online.

At the start of 2021, MAI Academy had 19 courses and 320 lessons. By the end of 2021, it had expanded to 23 courses and 350 lessons. And it has grown significantly since the end of 2021 adding nearly a dozen more courses and over 250 more lessons!

We will continue our strategy of creating materials when needed, but also of curating solid materials whenever possible to expedite the breadth and depth of our course offerings. We have many dreams and plans for material we'd like to add to the Academy.





Virtual Mission Trips

Galen Dalrymple
Dean, MAI Academy

As COVID decided to stay with us throughout 2021, it became more and more imperative that we continue to be creative in finding ways to connect people to our work in the field. In order to help bridge that gap, in late 2020 we struck upon the idea of creating a virtual vision trip so people could learn about the places where we serve and the programs that are being managed by MAI personnel and our partners.

In spring of 2021 we released our first Virtual Mission Trip, traveling to the Democratic Republic of the Congo (DRC). This online event was preceded by months of planning, filming, translating, and learning video production processes. Video production is very expensive, and we desired to learn the skill set necessary to do this not only for our first virtual mission trip but future ones as well.

Prior to the well-publicized event, a packet of information about the country was sent to those who registered to “visit” the DRC. After the event, a booklet was sent to attendees to reinforce what they had seen and to encourage them to get engaged to pray, volunteer, and consider financial support to expand the work in the DRC.

The hour-long video was impactful! It resulted in supporters funding five villages for five years. We were very excited by this outcome and resolved to do more! If you’d like to see the video, you can watch it here: <https://youtu.be/SkHBKDYTLno>

In 2022, we are at work to create a Virtual Vision Trip to the country of Egypt. This trip will be a bit different in that we will be splitting the one-hour video into two separate parts. The first one will give the historical background, demographic information, and other information to prepare the attendees for the second video where they will learn about some of the specific programs being carried out in Egypt. Both videos will be about 35 minutes in length and are well into the post-production phase. We expect they will be released for viewing in late spring or early summer of 2022. Visit our YouTube channel (Medical Ambassadors International) to watch them – and be sure to subscribe to be notified of future videos:

<https://www.youtube.com/channel/UCg38NKdmAdvXxo-Ps2vAAAw>

We already have requests to create two more virtual mission trips in 2022 and beyond!

Community Relief Response



During the first half of 2021 MAI focused on helping partners that were particularly struggling with the COVID pandemic in South and Southeast Asia.

With donations received, three organizations in South Asia and one in a country in Southeast Asia

provided food supplies, medical first aid, and prepared teaching materials for communities. They visited homes of the most vulnerable to provide for their basic needs and encouraged them in the fight against COVID.

In the month of June, we responded to the crisis in Goma, Democratic Republic of Congo, where a volcano erupted, displacing over a million people. We focused on a local church and its neighborhood where Pastor Alphonse provided food supplies. Most recently, he has started training on "Healing the Wounds of Trauma."

Haiti was hit again by an earthquake, and we responded in the month of August, providing tents and building materials. Our local partners were able to visit and help those communities hit by the disaster.

In December we faced emergencies in Nigeria and the Philippines. MAI provided assistance in response to violence in the African country and immediate food provisions to thousands who had lost everything in the typhoon that hit several islands of the Philippines. MAI contributed over \$73,000 during 2021.



Orality

Orfa Gomez is a missionary from the Guarani tribe in Bolivia who started CHE in Argentina among the unevangelized Guarani there. Language and spiritual growth are quite different between these two groups, though they may share the same roots. Orfa has seen people coming to Christ and starting development initiatives in Argentina during her three years of ministry, but all came to a halt when the pandemic hit.

Due to COVID restrictions she had to remain in Bolivia during 2021, but this "set back" created an opportunity to start talking about Community Development among her church leaders. They have signed an agreement with Medical Ambassadors to start CHE during 2022 in the Isono region. Lessons are being translated in both dialects, the ABA Guarani and the Argentine Guarani, with Bible stories like Creation, The Fall, Cain and Abel, the story of Babel and the Flood, among other development stories, and the Great Commission and the Great Commandment.

People are eager to learn and visit other villages, sharing the stories they learned.

Trafficking Prevention



Almost 25 million people are victims of forced labor worldwide. The estimates include victims of trafficking for the purpose of sexual and labor exploitation, begging and criminal activities. Estimates also include victims of state-imposed forced labor, but do not include trafficking for the purpose of organ removal. Fifteen million are enslaved by forced marriages, according to the International Labor Office, April 2017.

These data very likely include women, children and men in cities, neighborhoods, and rural communities where we have been serving for years with Community Health Evangelism. These are the places where child sexual abuse, pornography, misconception about masculinity, gender violence, lack of awareness in false job promises, and risks to get involved in intimate relationships through social media have not been our priority nor have we measured how much they will impact our communities' health. It is time to reverse this!

Medical Ambassadors international is joining the global fight against Human Trafficking through these efforts:

1. A team of CHE practitioners from different regions was formed to work together with local abolitionists and produce culturally appropriate training

materials for our CHE communities and partners in this specific area. We meet regularly to pray and share experiences and resources. Cecilia, Zuzana, Dayo, Jeff and Bibiana have been trained in "Healing the Wounds of Trauma" to be used by churches and communities to receive those hurt by injustice and process their wounds, bringing them to the cross and starting their healing process. Hundreds of trainees in Argentina, Ghana, Togo, Nigeria, Liberia, Sierra Leone, Canada, Colombia, USA, Peru, Dominican Republic, Chile and Philippines have taken part in Healing groups (www.traumahealinginstitute.org).

2. A training manual on Human Trafficking has been created with different modules like: Community and Church prevention actions, Trauma Healing, Youth preparation, Parenting skills development, Creating a culture of detection and reporting, Horticultural Therapy. Also included is an overview of CHE and an integration of other lessons, like Bible stories, Nutrition, Micro-enterprise, Farming, Women's Cycle of Life, Men Matter, etc.

3. Networking has been established with abolitionists in different regions. Bibiana is co-leading a Latin Forum, including participants from 24 countries in Latin America, Spain and Portugal, in coordination with World Evangelical Alliance. We have also initiated contacts for networking in Africa and Central Europe.



4. One thousand books on the prevention of child sexual abuse have been culturally adapted, translated, produced, in partnership with local churches in Canada and our Canadian sister organization, Medical Ambassadors of Canada Association (MACA). They have been distributed in Haiti, Nigeria, Ghana, and the Philippines. These are children's stories created by Argentine pastors and published with their authorization in a campaign called, "We are all against Abuse."

Dr. Bibiana Mac Leod

Resource Facilitator Disaster Preparedness, Orality,
Human Trafficking and 1000 Days Program

Families Matter

*Coming together virtually . . .
seeing God's creative hands at work.*

Online conferences continued in 2021, gradually changing to in-person. God worked through it all! Opportunities have arisen to equip many who are seeking ways to effectively bring transformation to the communities where they serve and live.

Curriculum development continues with new Men Matter lessons undergoing testing in preparation for broader release. Healthy Birthing Life Saving Skills programs continue to make a difference in difficult places.



Some welcome challenges have come through consultation on addressing great need in places with strong religious and political restrictions. Seeing God work in difficult places brings such joy and hope.

Online trainings were surprisingly productive, inspiring, and relationship-building. Women's Cycle of Life online trainings helped equip those working among women who lack hope and are undervalued, families in distress, mothers and babies at risk, those living in severe poverty, and communities in great need of sustainable change.

Providing new tools to those focused on anti-trafficking efforts stretched us as well as those we served. New friendships were made along with opportunities for collaboration. It was a joy to start mask-to-mask training!

Refugee training on women's health issues was done virtually and was received with enthusiasm. It's so heartening to see how love and hope can be shared in this way, with in-person follow-up occurring afterward.

Women's Cycle of Life

By Maggie Conrad, Women's Health and Healthy Families CHE International Coordinator

Women's Cycle of Life (WCL) continues to have a great impact around our world . . . Mesoamerica, South America, the Caribbean, Eastern Europe, Egypt, across Africa, Central Asia, South Asia, Southeast Asia, the Pacific Islands and more. Though trainings have been fewer during the pandemic, many activities continue as well as the ongoing positive effects of past trainings. Those dealing with relational stress have coping tools and many now know the One who gives ultimate hope, wisdom, and strength for the day.

Small business projects begun after WCL training continue to help families generate desperately needed income. For example, women in Cape Verde, West Africa have been working on products to generate income including such as flip flops, baked goods and, believe it or not, fabric softener. Mesoamerican women have learned sewing skills and are selling their beautiful clothing to tourists as well as other locals.



First 1,000 Days

The first thousand days of life are important! So important is the health of a child from conception to age two, that it actually has been found to determine a person's life-long physical and intellectual potential. Nations have discovered that the health status of their children in the first thousand days is predictive of a country's future economy, whether it will be struggling or thriving.

Ambassadeurs Medicaux d'Haiti (AMDH) saw the needs of Haitian children, and with the help of Dr. Bibiana Mac Leod began their efforts to make a difference. The CHE workers learned to weigh and measure children under five years old, identifying the undernourished and malnourished child. Mother's Clubs started with lessons on how to improve nutritional status using basic foods and super foods such as moringa, which grows well there. Another crucial part of the First 1000 Days includes healthy pregnancy and safe delivery. In the remote mountain areas, it is difficult to access care from trained health workers, and most women deliver their babies with traditional birth attendants (TBAs) who have no formal training.

Over the past few years, Dr. Bibiana has traveled with a small international team to provide basic training to the TBAs with the help of local AMDH CHE trainers and Haitian medical workers. Preparations were made for the July 2021 TBA training but due to travel restrictions caused by Covid and security risks, the foreigners' trip was cancelled. It was ultimately heartening to see how the local CHE team along with Haitian hospital staff embraced the training with success! Capacity and sustainability have been building through the previous trainings!



Global Reach Report

Dr. Victor Chen
Global Coordinator

Central Africa – Despite ongoing challenges and travel restrictions due to the COVID pandemic, the CHE network in the Democratic Republic of Congo remained active in exploring ways to support local communities and expand the CHE ministry. The River Ministry, MAI's partner organization in the DRC, continued to engage new communities and churches, and with some support through the CHE Expansion Grant, helped start new CHE programs in 24 communities in 2021. From 2019 to 2021, 55 new CHE programs were started around Kinshasa and in Kasai. In Dumi, about 160 km from Kinshasa, CHE work was started among the Teke people, an engaged but still largely unreached people group. Teams visited 3 villages during the year and saw the baptisms of 28 individuals. A small group of believers meeting as the Dumi Church has grown to 150 members. With training in prayer, discipleship, and CHE, the Dumi Church has a vision of planting 3 other churches in nearby villages. The radio ministry program in Kinshasa grew to program broadcasts 3 times a day, 5 days a week. The Evangelical Council of Congo invited the River Ministry to give a presentation to church denominational leaders in 2021 and plans to expand CHE exposure to the entire council of over 90 denominations.



East Africa – Because of needs arising from economic challenges and food insecurity, CHE Kenya began working with several communities to develop sustainable approaches to help families who were struggling. In 2021, 3 communities continued their work in urban agriculture which provided healthy vegetables to supplement the nutrition for multiple households. The CHE training center made significant strides to complete the main meeting hall and housing unit. The CHE teaching farm started a maggot farming program to model an approach to utilize kitchen waste to generate affordable, quality chicken feed. Youth groups will begin involvement in this as an income generating activity and service within their communities. In the Kenya coast, 28 mission workers serving unreached communities were trained in CHE and will begin serving more holistically. Throughout multiple communities in Kenya, 430 people heard the gospel and 52 individuals became followers of Jesus. Networking among partners focused on Horn of Africa countries continues to grow with plans made to train 40 mission workers, including several families living in focus communities. In Ethiopia, partner Holistic Ambassadors Ethiopia Mission continued community health center work through another partner in Eastern Ethiopia and ministry to strengthen marriages and families in CHE communities started over the past 4 years. Over 400 different households were visited in 2021. 32 individuals became new followers of Jesus. The Church of Uganda continues to faithfully strengthen churches and communities, with a focus on kids clubs and children's CHE and equipping churches with CHE training as a church-planting strategy for 17 diocese.



West Africa – The West Africa CHE Network catalyzed growth and networking in 2021, with 16 out of 17 West African countries with at least 1 CHE team. 29 new CHE programs were started in 2021 in Ghana, Nigeria, Benin, Ivory Coast, Gambia, and Sierra Leone. 13 CHE programs that had lost momentum were reinvigorated through renewal of relationships, refresher training, and regular encouragement. Partner communities in Nigeria persevered through continued attacks and intimidation from extremist groups. 12 individuals and 3 families who lost livelihoods and homes through attacks by Boko Haram completed CHE training, with specific training in sustainable income generation, and are in process of rebuilding and healing. The Nigerian CHE network encouraged new partners through several CHE trainer of trainers workshops. The CHE network also continued to collaborate with a trauma-healing network. Partners in communities suffering from crises have found great impact as they have been equipped to begin the healing process through healing groups. The annual West Africa CHE Internship in Ghana was postponed to 2022 due to COVID-19. However, CHE ministry continued in several communities in Ghana, including additional growth in children’s CHE programs. In Ivory Coast, a national CHE forum was organized in September 2021, and CHE training has continued to be embraced in the health and social work programs in several universities. CHE training that incorporates the discovery Bible study and Disciple Making Movement concepts was coordinated for 4 organizations and churches with 340 participants in the countries of Ivory Coast, Benin, and Togo. Discussions were started with the Church of the Pentecost of Togo to start a church-planting initiative in 2022 to plant 300 new churches over 5 years.

Northern Creative Access Regions – In 2021, partners in Egypt persisted in their work despite strong pandemic travel mandates requiring them to work from home. They quickly learned to use applications like Zoom and WhatsApp to network, conduct trainings, and to follow up with churches, community leaders, school teachers, and families. MAI began partnering with 2 new local organizations in 2021. Together, all 4 MAI partners were helping to address themes like forgiveness, loving your neighbor, living a healthy life, growing in character, and friendship and seeing participants in the various ministries respond with positive physical, social, and spiritual change. In Albania, country partners were able to encourage local churches and community members struggling through the pandemic by assisting with physical, emotional, and spiritual needs. As travel mandates eased up, small groups, training, and children’s ministries re-started. The 2021 Christmas celebrations in 5 villages were encouraging for many families struggling after a difficult year. In East Asia, the wholistic ministry network developed a focus on partner organization incubation to assist community groups to form new small, local organizations to serve their communities. Wholistic ministry training and consulting was organized to assist pastors and church leaders to respond to community needs suffering from the pandemic and pandemic-related lockdown situations. Nearly 50 new groups started the process of registering new community organizations.

Southern Africa – MAI partner 360 Transformation continued to support partners in South Africa, Eswatini, Zimbabwe, Malawi, and Zambia in 2021. Regional coordinators Kevin and Erica Pippert also continued networking relationships with organizations through the Global CHE Network, Micah Global, Christian Healthcare Alliance, the World Evangelisation Network of South Africa, and the Movement of African National Initiatives. Kevin participated in the 18-month Synergy Catalyst Program through Vision Synergy, a network leadership development program to help leaders launch and lead multi-organization networks and partnership in strategic ministry areas. 360 Transformation USA completed registration as a US-based non-profit organization and will begin developing a sustainability fund to generate long-term funding support for CHE partners in the Southern Africa region.



South America and the Caribbean

Leaders and trainers in the region built on innovative online training developed in 2020 by further adapting CHE training methods into Spanish along with the first Spanish training in Healing the Wounds of Trauma for CHE partners. 9 new CHE communities were started in the Caribbean in the countries of Haiti, Cuba, and the Dominican Republic. In Haiti, the First Thousand Days nutrition program was integrated into several CHE communities to reinforce healthy child development and nutrition. A

new church partner was engaged in Columbia, which resulted in the start of a new CHE program. In Argentina, a CHE team resumed working with children and mothers in an urban community teaching healthy cooking and childhood nutrition, art, and caring for neighbors. In Venezuela, the CHE team trained communities and house churches in COVID care and prevention. To help with the economic crisis, the CHE team distributed packets of vegetable seeds and encouraged all families to plant home gardens to supplement nutrition.

South Asia - Local COVID travel restrictions limited in-person trainings, home visits, and visits to local communities in several South Asian countries in 2021. However, a CHE TOT done in India helped provide networking connections with two new organizations. When India experienced a major surge of COVID-19 infections that overwhelmed the health system in April 2021, MAI partnered with 3 organizations to assist in providing food and economic aid to the most vulnerable families in 9 different villages. Lack of income and food insecurity were major consequences of some of the severe travel mandates. 231 families were assisted through the care program across the 9 villages. In Pakistan, a partner organization started self-help groups for women initially and then gradually introduced CHE into them. The South Asia network cancelled its annual regional council meeting but hopes to resume again in 2022.

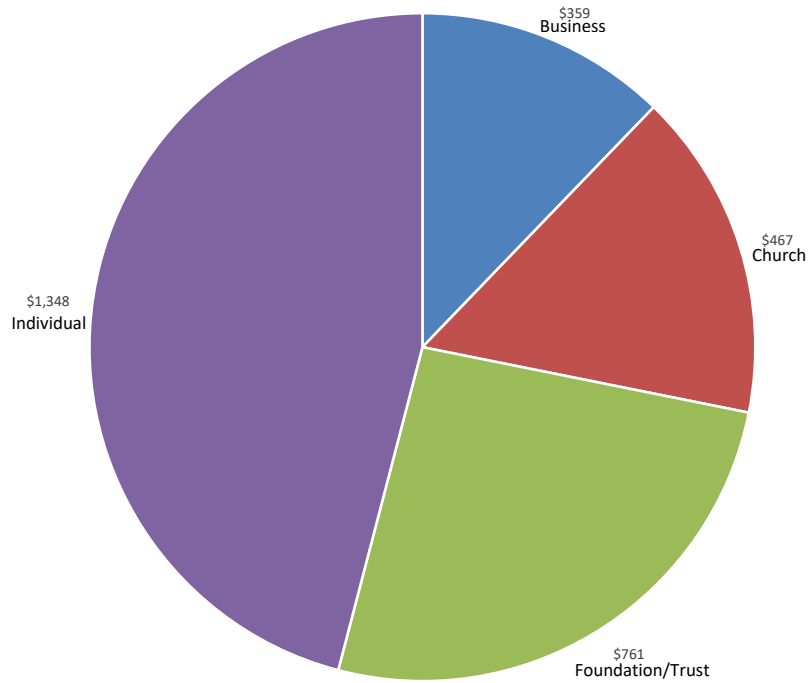
Southeast Asia and the West Pacific

Due to widespread pandemic-related travel restrictions, the region organized its first virtual regional consultation in May 2021 with 45 representatives from 12 different countries. Conference themes included faith and risk, mental health and caring for our communities, COVID-19 prevention and vaccine misinformation, urban gardening, and soapmaking. Participants were greatly encouraged by the renewed connection of network relationships. Partners in Indonesia saw promising growth and energy even with the challenges of 2021. The country network grew to nearly 40 partners working in over 100 communities. COVID-19 prevention information and materials were quickly used to help communities throughout the country, and when the country became a global epicenter for the pandemic in July, MAI partnered with the network with an aid response to assist vulnerable community members with small income and food grants; distribution of masks, soap and hand sanitizer; and testing and quarantine assistance. The network quickly developed digital methods of communication, training, and encouragement, and effectively supported partner organizations with peer coaching and training. A Bible college was one of the new partners that received training and is now considering how to continue providing an integral mission framework to its students. In the Philippines, partners were experiencing encouraging work in CHE ministry

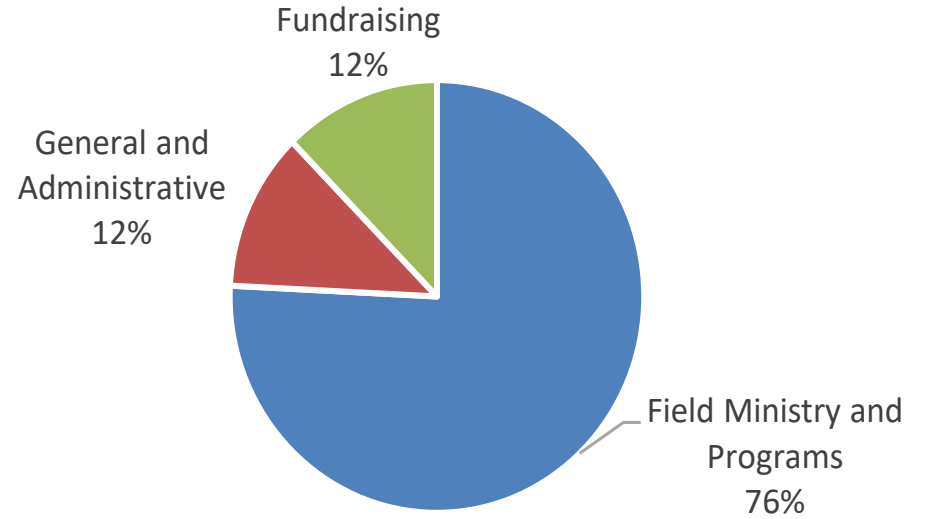
focusing on discipleship, economic and agricultural development, and addiction recovery. In December 2021, Typhoon Rai/Odette caused great devastation through 11 of the country's 17 regions. Several long-standing CHE communities were impacted. MAI and World Challenge assisted national partner HCDI with an aid response to help with basic emergency needs for local community members and partners in CHE areas. The possibility of beginning new CHE ministry in affected areas developed as a result of new relationships established through the response.



2121 Revenue Sources in the Thousands

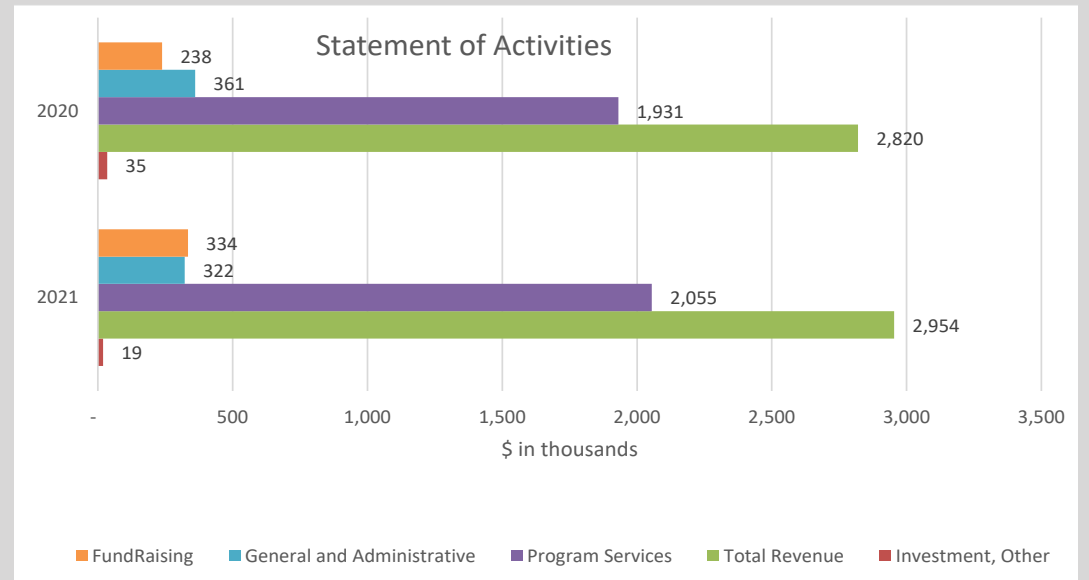


2121 Functional Expenses



Revenue Sources for 2021 (\$ in thousands)

	Contributions	% of Total
Business	\$ 359	12%
Church	\$ 467	16%
Foundation/Trust	\$ 761	26%
Individuals	\$1,348	46%
Total	\$2,935	100%



MAI Financials

By **Suzette Montez**, Controller

After a season of pandemic illness, a season of change had entered in 2021. Hope became more evident as the world's population became vaccinated and the numbers of covid deaths decreased. Especially true in the world of the average American citizen. Vaccines were available at the neighborhood drug stores and local medical facilities. Travel was available with some restrictions of covid testing as one crossed country borders, but life as we knew it had seemed to have returned.

What did this change mean for our global ministry? Travel did not rebound as quickly as planned in the first months, but trainings and council meetings returned to coordinator schedules for fall and winter. Throughout the ministry most area or country coordinators began to request release of funds for travel a sure sign that ministry was once again operational outside of the local perimeters. The world around us had begun to have access to vaccinations, although not as quickly as the United States, but many of our global workers had received their first vaccination.

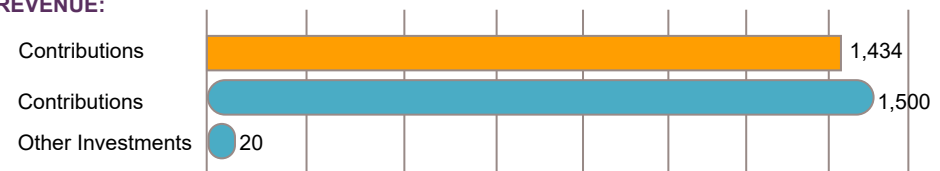
This season of hope resembled the Spring season with its first shoots of green grass, white blossoms, and children returning to play outside to enjoy this better weather after a long cold winter. Communities began to meet and plan. New programs were identified and began with a grant provided by friends of the ministry promoting CHE expansion and growth.

Contributions from our faithful donors hit a record high of \$2.935 million in revenue bypassing prior year of total of \$2.8 million. Also reflecting this new increase is the \$2.7 million in total program spending. New communities, new CHE programs, new ministries, all of these signs of HOPE for a new day for Medical Ambassadors.

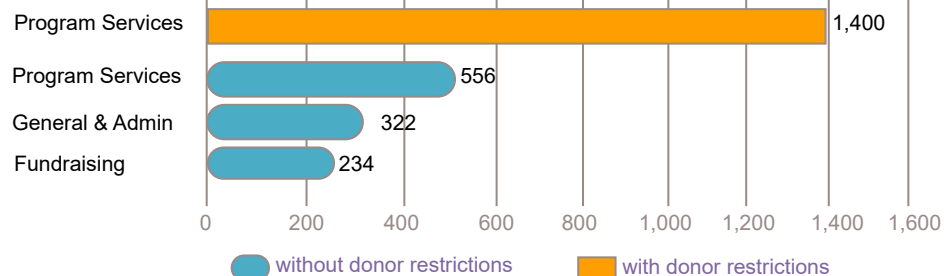


Financial Statement 2021

REVENUE:



EXPENSES:



Statement of Financial Position (\$ in thousands)

	Year	
	2021	2020
Total Assets	2,243	2,012
Liabilities	123	134
Net Assets without donor restrictions	1,181	875
Net Assets with restrictions	939	1,003
Total Liability and New Assets	2,243	2,012

Leadership Team

At Medical Ambassadors International we build relationships with the world's most vulnerable people and together we work to heal communities both physically and spiritually.

Galen Dalrymple, AA,BS, ThM

January 2013 - Present
Chief Operating Officer
Illinois

Education: AA, Florida College, Temple Terrace, FL, 1972; BS in Biblical Studies, Christian Bible College & Seminar, Independence, MO, 2006; ThM, Christian Bible College and Seminary, Independence MO, 2009 (Christian Bible College & Seminar is not accredited by a national accrediting agency.)

Work Experience: 25+ years in management in both non-profit and for-profit organizations. Director of Operations for Information Services at Activant (now Epicor); Church Planting Pastor in northern California for 9 years; Chief Operations Officer at Polymath Innovations – a digital creative agency serving mostly faith-based organizations; CHE Curriculum Coordinator/Field Education and Trainer at Medical Ambassadors from 2013-2022. COO Medical Ambassadors 2022

Suzette Montez, MBS

February 2000- present
CFO/Controller
California

Education: Bachelor of Science, California State University Stanislaus, 1990. Master of Science Business Administration Taxation, California State University Hayward, 1999

Boards: Local church board, Treasurer (current)

Ravi I. Jayakaran, B.V.Sc. & A.H.

June 2017 - present
President
California

Education: Doctor of Veterinary Medicine and Animal Husbandry, Jawaharlal Nehru Agriculture University, India

Professional Societies & Boards: Board of Directors - Accord Network USA & the Chalmers Center, Lookout Mountain. Catalyst - Integral Mission, Lausanne Movement, Switzerland

Work Experience: e3Partners/I Am Second, Global Director, Community Transformation: 2015-2017 MAP International, VP Global Programs: 2007-2015 World Vision International: 1992-2003

Victor Chen, M.D., M.P.H.

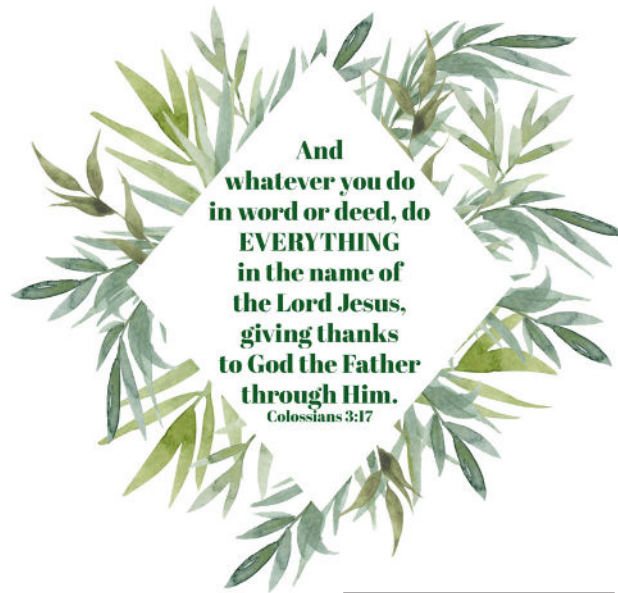
July 2007 - present
Global Coordinator
California

Education: Bachelor of Arts, Molecular and Cell Biology, University of California at Berkeley, 1993 Doctor of Medicine, University of Southern California Keck School of Medicine, 1998 Masters of Public Health, University of California at Berkeley School of Public Health, 2003

"I love MAI because all they do takes into consideration the WHOLE person, with the goal of transformation both now and eternally, using Biblical principles for everything".
~ Lydia Carroll, friend and supporter



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VP of Corporate Finance
Align Technology



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Software Engineer, Facebook



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Chris Dunn, M.D.
Physician



Ravi Jayakaran, B.V.Sc. & A.H.
President



Carla Davis
(not pictured)
Restricted Area Director
International Nonprofit



Steve Belton, M.D.
Retired Physician



Tom Steipp
President/COO NES Financial





Thank you

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